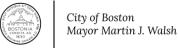


GoBoston 2030 Goals





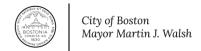


Motivation: Safety

Bosto n 22 4,548

Source: 2016 Boston Vision Zero

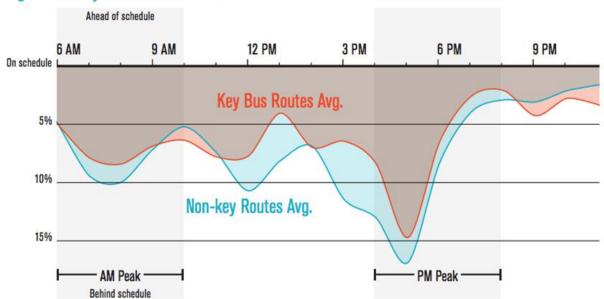




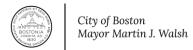
Motivation: More Reliable Trips

24% of Mattapan residents have a commute over 60 minutes

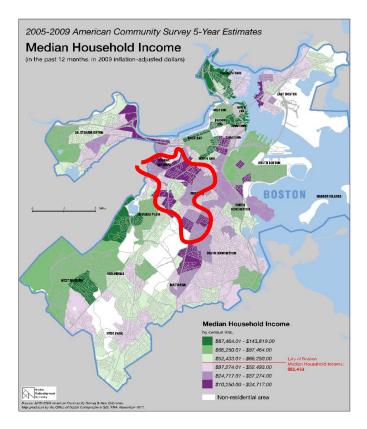
Average % Delay in Bus Schedule







Motivation: Ensuring Equity & Access

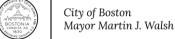


Sub-prime service

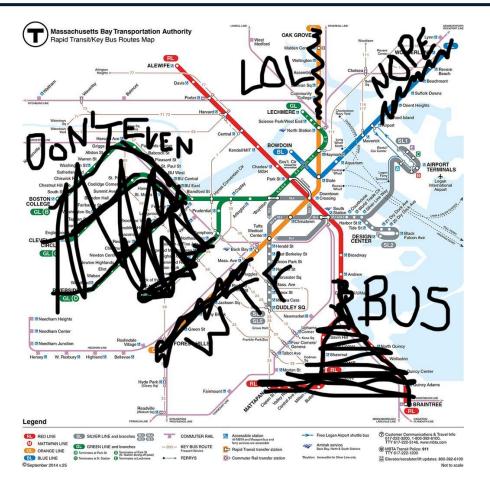
The three Boston ZIP codes that do not receive Amazon Prime deliveries:







Motivation: Systems that can work in Boston's climate



Source: MBTA Snow Map, Sara Morrison



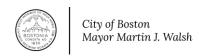


If you're not at the table, you're on the menu

MAYOR WALSH SIGNS EXECUTIVE ORDER ON AUTONOMOUS VEHICLES

"...that our expected preferred deployment will be fleets of autonomous vehicles that are electric and shared...ensure equitable access to opportunity for those least well served by transportation options today, including seniors, youth, and those with physical disabilities."





What We Are Doing

Set Policy Priorities



CITY OF BOSTON . MASSACHUSETTS

OFFICE OF THE MAYOR MARTIN J. WALSH

EXECUTIVE ORDER

ESTABLISHING A POLICY FOR AUTONOMOUS VEHICLES IN THE CITY OF BOSTON

WHEREAS, the City of Boston has engaged thousands of residents in developing Go Boston 2030 — a long term transportation plan to increase equity, unlock growth and improve resiliency;

WHEREAS, those residents, have clearly articulated that our transportation options need to be safer, more accessible and more reliable; and

WHEREAS, autonomous vehicles could help us meet those goals by significantly reducing roadway fatalities & serious crashes, by expanding transportation choices, and by using our roads more efficiently; and

WHEREAS, those benefits should only accrue in Boston if they come with the reduction of emissions, with the improvement of the public realm, by complementing mass transit services, and with a serious commitment to those whose jobs may change if autonomous vehicles are adopted: and

WHEREAS, Boston's deep history of technical innovation, transportation entrepreneurship, and progressive leadership make it an ideal international leader in the development of autonomous vehicle technology and policy; and

WHEREAS, the cost of not leading will mean these vehicles may not work safely on our streets, the business models may not work for our residents and the benefits from this technology are not realized here:

NOW, THEREFORE, pursuant to the authority vested in me as chief executive officer of the City of Boston by St. 1948, c. 452, § 11, and every other power hereto enabling, I hereby order and direct that.

- The Boston Transportation Commissioner lead the oversight of autonomous vehicles in the City of Boston; and, that
- The Boston Transportation Department, with support from the Mayor's Office of New Urban Mechanics, publish guidelines for the testing of autonomous vehicles; and, that







Started Testing



Our Five Areas of Research

- AV Testing
- 2 Business Models
- 3 Street Design
- 4 Workforce
- **Governance & Financing**

Governance Work

Executive Order(s)



CITY OF BOSTON . MASSACHUSETTS

OFFICE OF THE MAYOR

EXECUTIVE ORDER

ESTABLISHING A POLICY FOR AUTONOMOUS VEHICLES IN THE CITY OF BOSTON

WHEREAS, the City of Boston has engaged thousands of residents in developing Go Boston 2030 -- a long term transportation plan to increase equity, unlock growth and improve resiliency;

WHEREAS, those residents, have clearly articulated that our transportation options need to be safer, more accessible and more reliable; and

WHEREAS, autonomous vehicles could help us meet those goals by significantly reducing roadway fatalities & serious crashes, by expanding transportation choices, and by using our roads more efficiently; and

WHEREAS, those benefits should only accrue in Boston if they come with the reduction of emissions, with the improvement of the public realm, by complementing mass transit services, and with a serious commitment to those whose jobs may change if autonomous vehicles are adopted: and

WHEREAS, Boston's deep history of technical innovation, transportation entrepreneurship, and progressive leadership make it an ideal international leader in the development of autonomous vehicle technology and policy; and

WHEREAS, the cost of not leading will mean these vehicles may not work safely on our streets, the business models may not work for our residents and the benefits from this technology are not realized here:

NOW, THEREFORE, pursuant to the authority vested in me as chief executive officer of the City of Boston by St. 1948, c. 452, § 11, and every other power hereto enabling, I hereby order and direct that.

- The Boston Transportation Commissioner lead the oversight of autonomous vehicles in the City of Boston; and, that
- The Boston Transportation Department, with support from the Mayor's Office of New Urban Mechanics, publish guidelines for the testing of autonomous vehicles; and, that

MOU(s)

MEMORANDUM OF UNDERSTANDING

Safety. Access. Reliability. Over the last year, this was the resounded refrain from the people of Boston when asked what values they would like their transportation system to embody. It is with that lens through which the City of Boston begins this partnership in testing the most transformative innovation of a generation - autonomous vehicles.

Safer Streets: The overwhelming majority of crashes on our streets are caused by human error. The promise of autonomous vehicles is to eliminate over 90% of those crashes, saving dozens of lives and thousands of serious injuries incurred by people in Boston each year. This work directly supports the City of Boston's Vision Zero Initiative goals to eliminate serious crashes from the streets of Boston.

Better Access: Autonomous vehicles make mobility possible for many who are limited by the current transportation options our system provides. The aging population, those with visual impairments, those looking to reduce the burden of personal vehicle ownership, and those without access to rapid transit, all stand to greatly benefit from this technology if applied those types of users in mind.

More Reliable: A reduction in the number of vehicles on our roadways can be achieved through the adoption of shared fleets of autonomous vehicles, freeing up space for other uses and other modes of travel. Fewer vehicles results in less congestion and a more predictable travel experience - whether by travelling by foot, train, but, bicycle, or car.

This Memorandum of Understanding (the "MoU") is entered into this _16_ day of November, 2016 by and between the City of Botton, a municipal corporation organized and existing wind the laws of the Commonwealth of Massachusetts acting by and through its Transportation Department (the "Chy"), the Massachusetts Department of Transportation (MassDOT), an agency of the Commonwealth of Massachusetts, and nul'noromy lic., a Delaware corporation ("nul'nonmy") (collectively, the signatory parties). This MOU is intended to document the understandings between the City, MassDOT and nulronny with respect to nul'nonmy's operation of its autonomous vehicles (AVs) on roads and public ways and other public property in the City of Boots and the Commonwealth of Massachusetts for testing purposes.

Upon approval of the Application to Test Autonomous Vehicles, the City of Boston and MassDOT hereby agree to permit nuTonomy to test, by the authority granted by this MOU, its AVs on public ways and other public property in the City of Boston and Commonwealth of

Testing Plans

Phase A - Off-Road or Off-Site Testing Place Milestone A partner must document or demonstrate the following before moving to Phase must not occur on a City street. Ease of manual takeover from AV Emergency braking and emergency stop functionality Safety alert system for the driver to take over control Automatic braking upon detection of an obstacle Basic driving capabilities, such as staying within a lane.

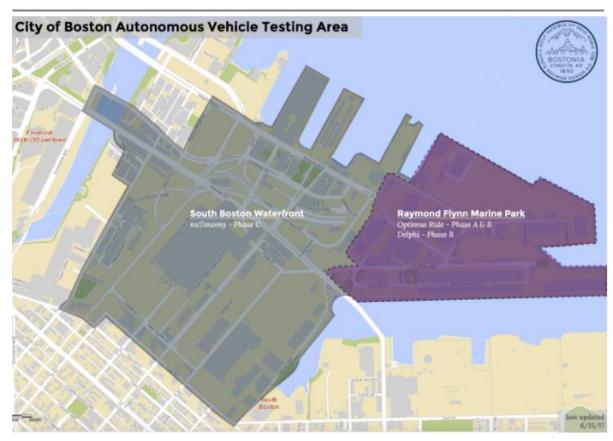
Time	Place	Manner	Milestone
Testing must occur in daylight hours only during weather without precipitation.	Testing can only occur within the Marine Industrial Park.	Vehicle must have a safety driver behind the wheel.	After documenting 100 miles logged in Phase B1, the partner may request to move to Phase B2

Time	Place	Manner	Milestone
Testing must occur in both during daytime and nighttime hours.	Testing can only occur within the Marine Industrial Park, an area defined	Vehicle must have a safety driver behind the wheel.	After documenting 100 miles logged in Phase B2, the partner may request
Testing must include periods during precipitation.	in attachment		to move to Phase C1

Phase C1 - A Second, Mutually-Agreed Upon Geography					
Time	Place	Manner	Milestone		
Testing must occur in daylight hours only during weather without precipitation.	Testing can only occur within the South Boston Waterfront, an area defined in attachment	Vehicle must have a safety driver behind the wheel.	After documenting 200 miles logged in Phase C1, the partner may request to move to Phase C2.		

AV Testing

Current Testing Sites



Testing Phases

A Off-site testing

100 miles

Marine Industrial Park,
day time only, good weather

B2 Marine Industrial Park,
day and night time, mixed weather

200 miles
South Boston Waterfront,
day time only, good weather

200 miles
South Boston Waterfront,
day and night, mixed weather

40 Passengers
South Boston Waterfront
No fare

Unlimited Passengers
South Boston Waterfront
No Fare

Current AV Testing Partners





Renault Zoe (EV)

Unlimited Passengers
South Boston Waterfront
No Fare





Polaris GEM e6 (EV)

B2 Marine Industrial Park,
day and night time, mixed weather



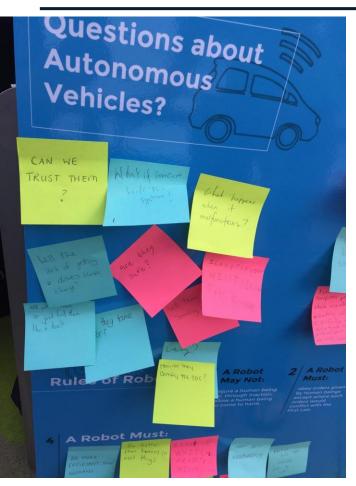


Audi Q5 / BMW 3

B2 Marine Industrial Park, day and night time, mixed weather

merger occurring

Socialization





Boston AV Impact Study

SURVEY

7,000 respondents across 3 cities (Berlin, Boston, Shanghai)

MODEL

54 mi² | 1144 miles of streets | 114 Bus Routes 2M daily Trips | 37% autonomous vehicles

Boston AV Impact Study

	Today	Autonomous Future Scenario	Change
Individual Benefit (Reduction in Travel Time)	12 min	11.5min	-4%
Neighborhood Benefit (Freed Up Street Space)	3.8 mi ²	2 mi ²	-48%
Environmental Benefit (CO2 Emissions - Ton)	1.9K	0.9K	-50%
Environmental Concern (Vehicle Miles Traveled)	5.5M	6.3M	+16%

Paradigm Shifting is Hard

44% of people said the number one reason for having a self-driving car is to **not have to park.**

source: World Economic Forum; BCG analysis, August 2016





