

Designing programs to improve diets for maternal and child health: Costs and impacts of nutrition-sensitive programs in Ethiopia, Nigeria, and India

Accepted for publication in *Health Policy and Planning*, January 2018

William A. Masters¹, Katherine L. Rosettie¹, Sarah Kranz¹, Goodarz Danaei², Patrick Webb¹, Dariush Mozaffarian^{1,3} for the Global Nutrition and Policy Consortium¹

¹ Friedman School of Nutrition Science and Policy, Tufts University, Boston, MA

² T.H. Chan School of Public Health, Harvard University, Boston, MA, USA

³ Corresponding Author: Dariush Mozaffarian, MD MPH DrPH

Dean, Friedman School of Nutrition Science and Policy, Tufts University

150 Harrison Ave, Boston MA, 02111 USA

Email: dariush.mozaffarian@tufts.edu

Key messages: Existing evidence on cost-effectiveness for nutrition improvement focuses on interventions to address specific diseases. We provide a novel participatory approach to assembling cost and impact data for 12 nutrition-sensitive interventions to improve diet quality in three countries: Ethiopia, Nigeria and India. Programs designed by stakeholders often use resource transfers to influence diets despite their high cost; programs altering food access have lower cost. Future work using these data will analyze net cost-effectiveness.

Funding: Bill & Melinda Gates Foundation, grant number OPP1099505.

Acknowledgements: The CEAG would like to thank Carrienne Crummett for logistical support, and all of the members of the Global Nutrition and Policy Consortium for their support.

¹ Collaborating authors for this manuscript of the Global Nutrition & Policy Consortium of the Tufts Friedman School of Nutrition Science and Policy include a global Cost Effectiveness Advisory Group composed of 9 members: Lalita Bhattacharjee (FAO), S Chandrasekhar (Indira Gandhi Institute of Development Research), Cheryl Christensen (ERS), Sonalde Desai (University of Maryland), Nabeeha Kazi-Hutchins (Humanitas Global), Carol Levin (University of Washington), Robert Paarlberg (Harvard Kennedy School), Steven Vosti (University of California, Davis); an Africa regional meeting with 35 additional participants: Olayinka Adekugbe (Save the Children), Gudina Egata Atomsa (Haramaya University), Jane Badham (JB Consultancy), Kaleab Baye (Addis-Ababa University), Mesfin Beyero (Independent Consultant), Namukolo Covic (IFPRI), Babukiika Dalton (USAID), Charlotte Dufour (FAO), Patrizia Fracassi (Scaling up Nutrition), Zewditu Getahun (UNICEF), Jemal Haidar (Addis Ababa University), Tesfaye Hailu Ethiopian Public Health Initiative), Aweke Kebede (Federal Ministry of Health, Ethiopia), Joyce Kinabo (Sokoine University of Agriculture), Jamal Bakari Kussaga (Sokoine University of Agriculture), George Mavrotas (IFPRI), Wilson Waiswa Mwanja (Eccellenzia Consorzio Research and Management Team), Babatunde Oguntona (Federal University of Agriculture), Abiodun Oladipo (Micronutrient Initiative), Ruth Oniang'o (Rural Outreach Africa), Simbarashe Sibanda (FANRPAN), Roger Sodjinou (UNICEF), Carol Tom (Independent Consultant), Henry Wamani (Makerere University), Akwilina Wendelin (Sokoine University of Agriculture); and a South Asia meeting with 17 additional participants: Ramesh Kant Adhikar (Kathmandu Medical College), Archana Amatya (Tribhuvan University Teaching Hospital), Manav Bhattarai (World Bank Nepal), Viral Brahmabhatt (Nestle), Ram Krishna Chandyo (Kathmandu Medical College, Siddhi Memorial Hospital), Seema Gulati (Nutrition Research Group), Umesh Kapil (All India Institute of Medical Sciences), Ranju Mehta (Institute of Medicine), Sailesh Mohan (Public Health Foundation of India), D. Prabhakaran (Public Health Foundation of India, Centre for Chronic Disease Control), V. Prakash (Council of Scientific and Industrial Research), Seema Puri (University of Delhi), S.K. Roy (Bangladesh Breastfeeding Foundation), Rekha Sharma (All India Institute of Medical Sciences, Diabetes Foundation India), Sabnam Shivakoti (Department of Agriculture's Ministry of Agricultural Development), Andrew Thorne-Lyman (WorldFish), Pooja Pandey Rana (Helen Keller International), and Geeta Trilok-Kumar (University of Delhi).

Designing programs to improve diets for maternal and child health: Estimating costs and potential dietary impacts of nutrition-sensitive programs in Ethiopia, Nigeria, and India

ABSTRACT

Improving maternal and child nutrition in resource-poor settings requires effective use of limited resources, but priority-setting is constrained by limited information about program costs and impacts, especially for interventions designed to improve diet quality. This study utilized a mixed methods approach to identify, describe, and estimate the potential costs and impacts on child dietary intake of 12 nutrition-sensitive programs in Ethiopia, Nigeria, and India. These potential interventions included conditional livestock and cash transfers, media and education, complementary food processing and sales, household production, and food pricing programs. Components and costs of each program were identified through a novel participatory process of expert regional consultation followed by validation and calibration from literature searches and comparison with actual budgets. Impacts on child diets were determined by estimating of the magnitude of economic mechanisms for dietary change, comprehensive reviews of evaluations and effectiveness for similar programs, and demographic data on each country. Across the 12 programs, total cost per child reached (net present value, purchasing power parity adjusted) ranged very widely: from 0.58 to 2,650 USD/year among five programs in Ethiopia; 2.62 to 1,919 USD/year among four programs in Nigeria; and 27 to 586 USD/year among three programs in India. When impacts were assessed, the largest dietary improvements were for iron and zinc intakes from a complementary food production program in Ethiopia (increases of 17.7 mg iron/child/day and 7.4 mg zinc/child/day), vitamin A intake from a household animal and horticulture production program in Nigeria (335 RAE/child/day), and animal protein intake from a complementary food processing program in Nigeria (20.0 g/child/day). These results add substantial value to the limited literature on the costs and dietary impacts of nutrition-sensitive interventions targeting children in resource-limited settings, informing policy discussions and serving as critical inputs to future cost-effectiveness analyses focusing on disease outcomes.

Designing programs to improve diets for maternal and child health: Estimating costs and potential dietary impacts of nutrition-sensitive programs in Ethiopia, Nigeria, and India

BACKGROUND AND MOTIVATION

Undernutrition among children in low-income settings is among the world's leading causes of death, disability, and inequity (Black et al., 2008; GBD 2016 Risk Factors Collaborators, 2017). Governments in low- and middle-income countries around the world increasingly acknowledge child nutrition as a high priority, with specific targets for improvements by 2025 (United Nations, 2016). National governments and international agencies declared a 'Decade of Action for Nutrition' starting in 2016 (Food and Agriculture Organization of the United Nations and World Health Organization, 2016).

To achieve these goals, novel programs are needed that address overall dietary diversity and quality (Haddad et al. 2016). Yet, most available evidence to-date focuses on nutrient supplementation (Bhutta et al., 2013), with far less evidence on relative costs and effectiveness of programs that aim to improve dietary quality through nutrition-sensitive actions such as changes in home production, education, or purchasing power (Ruel et al., 2013). Nutrition-sensitive interventions can be defined as strategies that address underlying causes of insufficient or inadequate food such as poor agricultural production, limited food markets, low levels of education, or weak purchasing power. Nutrition-sensitive programs frequently involve multiple sectors and more diverse stakeholders than supplementation programs, requiring different kinds of evidence and priority-setting processes (Development Initiatives, 2017). While many such programs are now being designed and implemented to improve diet quality in low-income countries (Hoddinott et al., 2013), scarce empirical evidence exists on their costs and on their impacts on dietary intake.

The purpose of this study is to fill evidence gaps about the costs and impacts of nutrition-sensitive interventions that could potentially be implemented to improve child nutrition in Sub-Saharan Africa and South Asia. Through consultation with regional experts, we identified the

types of interventions likely to be of greatest interest to development actors, delineated the mechanisms and magnitudes by which those actions might alter diets, compared expert consensus views to previously estimated costs and impacts of similar programs undertaken at other times and places, and summarized the implications of this process for priority-setting. Strengths of this approach include its independence from the interests of parties involved in such interventions, which can introduce bias when analyses of program costs and impacts are undertaken by the implementing agency or program funder; and its participatory nature, drawing on local expertise and incorporating perspectives of diverse stakeholders to maximize regional generalizability and relevance.

METHODS

This study estimated costs and impacts on dietary intake of priority nutrition-sensitive programs to improve maternal-child health in Sub-Saharan Africa (SSA) and South Asia. Our mixed methods approach included regional meetings with expert stakeholders from a variety of institutional, sectoral and disciplinary backgrounds in SSA and South Asia; delineation of program components and economic mechanisms for dietary change; and literature reviews to validate and calibrate estimated program costs and impacts on dietary intake. Additional details on these processes are outlined below, and the analytical framework is described in **Table 1**.

Selection of programs aiming to improve diet quality

To identify a set of programs most likely to be high priorities for government or donor funding, we organized and held in-person meetings with a range of regional nutrition and program experts on South Asia (hosted in Nepal in December 2015) and SSA (hosted in Ethiopia in February 2016). The goal of these meetings was to identify nutrition-sensitive programs that local experts consider to be of greatest relevance to child nutrition in eight countries with high burdens of undernutrition: India, Nepal, Bangladesh, Ethiopia, Nigeria,

Ghana, Tanzania, and Uganda. For this analysis we retained the 12 programs for which a full set of cost and impact data could be calculated, which limits coverage to India, Ethiopia and Nigeria.

Our participatory approach ensured that interested parties could not pre-determine which programs would be considered or how their cost-effectiveness would be calculated. At these meetings, a total of 48 specific nutrition-sensitive programs were considered, identified based on interventions that were currently being implemented, under debate as potential additions to existing activities, or new programs with high promise for efficacy. For each proposed program, the following information was discussed: (1) the description of the program; (2) the mechanisms for impact on dietary behaviors; (3) the target foods and nutrients to be increased; (4) the location and demographic characteristics of the target population; (5) the lead authority and implementing organization for the program; (6) the types and costs of resources required for program implementation, using an ingredients approach (unit needs and costs) and separately considering start-up, recurring costs, and evaluation; and (7) the additional regional expert contacts relevant to that program. Additional details on the methods and results of these two regional meetings are documented elsewhere (Masters et al., 2017).

From the 48 programs identified at our regional expert meetings, we focused on 12 for analysis in this paper (**Table 2**) based on the following three criteria: First, we included only programs that participants described as relevant for India, Ethiopia, or Nigeria, or for the South Asian or African contexts more generally, so as to align results with country priorities of the Bill & Melinda Gates Foundation which supported this project. Next, we included only programs that targeted children under five, relevant to linking changes in dietary intake to disease outcomes for maternal-child health. Finally, we excluded programs for which required resources for implementation were not sufficiently documented to compute program costs.

Determination of program impacts

To estimate the impacts of each intervention on diet quality, we began by identifying the potential economic mechanism(s) by which each program might alter children's food intake. These included (1) transfer of resources or cash to alter the purchase or use of home-grown foods (hereafter referred to as *resource transfers*); (2) changing food prices to alter purchasing behavior (hereafter referred to as *access changes*); (3) changing dietary preferences to alter the purchase or use of home-grown foods (hereafter referred to as *preference changes*); and (4) transfer of food items to increase intake (hereafter referred to as *food transfers*). We then used previous studies of each mechanism to quantify the intervention's likely effect on dietary components involved in five diet-disease relationships for which we had identified evidence for etiologic effects and significant disease burdens in these regions, namely iron and anemia, vitamin A and mortality, zinc and diarrhea, zinc and stunting, and animal protein and stunting.

For each program's impact on any or all four of these dietary components (iron, vitamin A, zinc and animal protein) we then conducted a comprehensive review of the program evaluation literature to identify published studies of similar interventions. This process began with literature searches using the following search terms alone and in combination: impact, diet, diet diversity, iron, zinc, vitamin A, animal protein, fruit, vegetable, dark green leafy vegetable, cash transfer, conditional, poultry production, small livestock production, animal husbandry, home gardens, complementary food production, complementary feeding, mass media campaign, radio campaign, nutrition education, community education, community demonstrations, peer videos, micronutrient sachets, community mills, income elasticity, and price elasticity. Those online searches were complemented by direct contacts with the expert participants from our regional meetings.

To identify the most suitable published studies, we searched for outcome and/or impact evaluations that matched the proposed programs on the following criteria: (1) country of interest, (2) target population of interest, (3) mechanism used to alter dietary intake, and (4) target foods

and nutrients. In cases where criteria (1) and (2) could not be met, evaluations in other countries and/or target populations in the same region that met the remaining criteria were chosen. Our main countries of interest were India, Ethiopia, and Nigeria, while the larger regions of interest included SSA and South Asia. The target population of interest included children under five years of age. Target nutrients of interest included vitamin A, animal protein, iron, and zinc. Studies were included if they either reported changes in intakes of these target nutrients or changes in intakes of foods that are major sources of these nutrients.

Studies were excluded if they did not meet any of the aforementioned criteria, if they did not report changes in dietary intake, if they were not experimental in nature, or if they were published before 1995. We also excluded studies from high-income countries (World Bank Classification (The World Bank, 2017a)). In one instance (Educational Entertainment in Ethiopia; see Table 2), the proposed program had only been implemented to change agricultural practices, rather than dietary intake. For this program, we used the existing program's reported change in uptake of targeted practices as a proxy for changes in dietary behaviors.

From these searches, titles and abstracts were reviewed for relevance using criteria outlined above. The full texts of potentially relevant studies were retrieved. For studies meeting inclusion and exclusion criteria, key data were extracted including country, study design, target population, description of intervention and control groups, intervention components, duration of the intervention, target foods and/or nutrients of intervention, method for assessing dietary intake, and intervention effects on diet for the target population. In cases where multiple studies met inclusion criteria for a given program, the closest match was chosen based on our pre-specified criteria outlined above. For each dietary factor of interest, we utilized primary survey data (Global Nutrition and Policy Consortium, 2017) to estimate intake by demographic strata within countries (Smith et al., 2016). For programs with multiple nutrient targets, multiple impact sources were chosen as necessary to produce impact estimates for all target nutrients. For

studies that reported the effects of programs or interventions on food intake rather than nutrient intake, local food composition tables were used to convert food intakes into nutrient intakes.

Estimating the targeted population for each program

For each of the 12 programs, information on priority target populations was collected at the regional meetings. This information was used in combination with census data or population estimates and demographic data for each country (United Nations, 2017) to estimate the total target population for each program. Whenever possible, published reports on potential impact of each program were used to adjust the target population to estimate actual reach, whenever possible. Data on differences between targeted and reached populations were available for 3 of programs listed in **Table 2** from the sources in **Table 3**; for other programs, costs and impacts were estimated on the basis of reaching the full target population.

Calibration and validation of program costs

For the 12 selected programs, resources and costs determined from the regional meetings were reviewed for completeness and face validity. Missing or outlier costs were researched in the scientific literature for relevant matches or, if necessary, derived from similar items priced for other interventions within the same region. Costs were distributed across different budget item categories for specificity. Resource needs and costs were calibrated and validated against published reports from similar program interventions, identified using the search process described above. Resources and costs were also calibrated and validated across all of the 12 programs so that costs for a given type of resource could easily be compared across the 12 interventions.

Total costs for each program were computed in net present value (NPV) terms to combine start-up and recurring costs, using purchasing power parity (PPP) adjusted prices to facilitate comparisons across countries and over time. PPP adjustment accounts for differences in both

currencies and purchasing power in each country. All costs were reported in USD using 2015 PPP exchange rates (The World Bank, 2017b). Start-up costs corresponded to the first 12 months of each program, and recurring costs to each subsequent year of intervention. A standard inflation rate of 0.03 per year was applied for costs arising from year two through the end of the program, and NPVs were calculated using a discount rate of 0.05.

RESULTS

Characteristics of selected programs

The descriptions, target populations, and target foods or nutrients for each of the 12 identified programs are detailed in **Table 2**. In Ethiopia, these included two conditional transfer programs designed to be nutrition-sensitive extensions of the existing Productive Safety Net Program (PSNP), which focused on providing households with either livestock or poultry conditional on household members meeting specific conditions. Two other programs in Ethiopia focused on nutrition education, and one on assisting women to produce complementary infant foods. All five of the Ethiopian programs targeted increased consumption of zinc and iron; four also focused on increasing animal source foods, and one also focused on increasing grains and legumes.

In Nigeria, the programs included a conditional cash transfer program for pregnant women conditional on antenatal care attendance, a food pricing program that taxed sugar-sweetened beverages and subsidized fruits and vegetables, a complementary food program that taught women to produce and sell complementary food, and a program that increased household animal and horticulture production (**Table 2**). Among these, iron and vitamin A were the most commonly targeted nutrients; two programs were especially comprehensive and targeted iron, vitamin A, zinc, and animal protein.

Three priority programs were identified for India, including one focused on complementary infant food processing for low-income families with children, one utilizing a mass media

education campaign to increase consumption of vitamin A-rich foods among children under five, and one establishing home horticulture for rural households with children under five (**Table 2**). Vitamin A, zinc, and iron were the most commonly targeted nutrients among these programs, while animal protein would be targeted by one of them.

Estimated program impacts

The most common identified economic mechanism of impact was direct changes in dietary consumption via food transfers (N=7 programs) (**Table 3**). Other mechanisms included changes in dietary preferences (N=3), resource transfers for household purchases (N=1), and access improvement (N=1).

Among nutrients targeted, iron was estimated to be the most improved by complementary food production in Ethiopia, with an increase in consumption of 17.7 mg/recipient/day. This program was also estimated to produce the largest increase in zinc intake (7.4 mg/child/day). For vitamin A, the largest estimated increase in intake was associated with the household animal and horticulture production program in Nigeria (335 RAE/child/day); and for animal protein, the largest estimated increase was associated with the complementary food processing program in Nigeria (20.00 g/child/day).

When evaluated by mechanisms of impact, programs involving direct changes in intake via food transfers were generally estimated to produce larger changes in intakes of target nutrients than programs utilizing other mechanisms of impact.

Estimated program costs

The program costing structures, outlined by budget item, are detailed in **Table 4**. When comparing individual budget items shared across programs, in Ethiopia the most expensive items were personnel salaries for senior professionals (mean = 45,000 USD/year), skilled personnel (tier 2; mean = 14,600 USD/year), and professionals (mean = 7,800 USD/year). The

least expensive items shared across programs included transportation (mean = 0.46 USD/km or 1,708 USD/year) and support for volunteers (mean = 140 USD). Budget items that only appeared for one program in Ethiopia, and therefore could not be compared across programs, ranged from 100,000 USD for a consulting contract for radio production and distribution to 12.98 USD per kilogram of micronutrient powder.

For shared budget items across Nigeria programs, the most expensive included senior professionals (mean = 24,000 USD/year), skilled personnel (mean = 8,300 USD/year), and vehicles (9,093 USD/unit). In comparison, the least expensive included support for volunteers (306 USD), unskilled personnel (mean=1,000 USD/year), and office space (mean=3,000 USD/year). Additional items that were not shared across budgets in Nigeria included chickens, cash transfers, tree seedlings, and vegetable seeds.

In India, senior professionals were the most expensive shared budget item (mean = 45,031 USD/year), while unskilled personnel were the least expensive (3,637 USD/year). Among items that only appeared in one program budget, the cost of a consulting contract to produce television announcements was most expensive (200,000 USD/contract), while micronutrient sachets were the least (0.02 USD/sachet).

Among the 12 programs, 11 had a specified duration of 5 years, and one had a duration of 3 years (**Table 5**). Total discounted cost per child reached, shown in **Table 5**, ranged from USD 2,650 for a livestock transfer program to 0.58 for a media and education campaign, both in Ethiopia. In other countries total cost per child ranged from USD 1,919 for a cash transfer program to 2.62 for a food pricing program in Nigeria, and from USD 586 for home gardens to 27 for a media campaign in India. The most expensive programs per child used transfers of valuable assets such as livestock, garden supplies and cash, while the least costly programs used outreach and food pricing or market access such as for complementary foods in Ethiopia.

DISCUSSION

Main findings

This study provides novel estimates of estimated budgetary costs and potential impact on child dietary quality of 12 nutrition-sensitive interventions in Ethiopia, Nigeria, and India, using a mixed methods participatory approach including regional stakeholders from diverse sectoral, institutional and disciplinary backgrounds to identify programs of interest with their key components and mechanisms, followed by literature reviews to produce a calibrated and validated set of budgets and impact estimates. This methodology offers a promising approach to estimating the costs and dietary impacts of nutrition-sensitive programs in resource-limited settings.

A principal finding is that stakeholder-designed interventions achieved the largest potential changes in child nutrient intake via food and resource transfers, rather than via market prices or other mechanisms. Such programs included transfers of poultry and other livestock, assistance with complementary food production, and resources necessary for homestead gardens. This finding is consistent with prior literature highlighting the benefits of similar programs on dietary quality. For example, livestock production programs have been found to improve dietary intakes among the poor by providing a regular supply of animal-source foods that are rich in nutrients such as zinc, iron, and animal protein, with less susceptibility to seasonal fluctuations (Randolph et al., 2007). In addition, home gardens and homestead food production programs have been found to improve maternal and child intakes of target foods and nutrients and to increase dietary diversity (Ruel and Alderman, 2013, Webb and Kennedy, 2014). Finally, a systematic review of complementary feeding interventions found that those involving education alone for mothers on appropriate complementary feeding have a modest impact on recommended micronutrient intakes, while fortification strategies for complementary foods such as prioritized in our programs have a larger impact on micronutrient intakes (Dewey and Adu-Afarwuah, 2008). Our results align with these findings by showing a larger impact on iron and zinc intakes of the

proposed complementary food fortification and production program in Ethiopia when compared to the complementary food processing program in Nigeria that focused on education but not direct fortification.

A second important finding is that food and resource transfers are the costliest programs per child targeted. Programs that aimed to alter preferences, change market prices, or otherwise improve access to healthy foods tended to be less costly per child, even though some of these achieved comparable estimated levels of changes in dietary intake. These findings highlight the need for future formal cost-effectiveness analyses and comparisons of these very different programs for each target population. Indeed, our results provide a foundation of methods, costs, and impacts for the development of appropriate modeling approaches, parameters, and sensitivity analyses to assess cost-effectiveness. For instance, it may be that beneficiaries in more remote areas are best reached via transfers, while households closer to markets may be reached more cost-effectively via programs to alter prices and promote behavior change. The overall cost-effectiveness of either kind of program will also depend on the numbers of beneficiaries and their relative risks for various disease outcomes associated with changes in dietary intake.

Strengths

An important feature of this analysis is that interventions considered were selected and defined through a participatory process including a diverse group of regional experts in SSA and South Asia. These stakeholder consultations ensured that the interventions described in the study incorporated local knowledge and expertise from a range of sectoral, disciplinary and institutional backgrounds, which also helps ensure accuracy and relevance for policymaking in each country setting (Holdsworth et al., 2015; Victora et al., 2012). Importantly, these methods also limited the opportunity for any single interested party to influence results in their favor, a challenge for prior program evaluations often performed by the implementing agency, funding

sponsor, or other interested party (Every-Palmer and Howick, 2014). We identified and focused upon specific diet-disease relationships with evidence for etiologic effects and relevant burdens for maternal-child health in these regions. A mixed methods approach allowed us to incorporate calibration and validation of program resources, costs, and impacts based on existing evidence.

Limitations

While our mixed methods approach and stakeholder engagement increase the potential relevance of the results to local decision-making, such methods preclude comprehensive assessment of every possible program iteration. The data presented here should be considered central estimates for costs and impacts of 12 specific programs for these countries. Future analyses should formally consider scientific and sampling uncertainty, for example incorporated as part of sensitivity analyses in subsequent cost-effectiveness analyses. Our methods focused on SSA and South Asia, and subsequently on Ethiopia, Nigeria, and India as major representative nations; and our findings may be less generalizable to other countries or regions. On the other hand, the approach described here provides a roadmap for similar assessments of nutrition-sensitive interventions to improve diet quality in other nations.

CONCLUSIONS

We identified and characterized 12 specific programs to improve diet quality and child health in Ethiopia, Nigeria, and India, along with estimated resource costs and dietary impacts. These methods and results can help address crucial knowledge gaps relating to nutrition-sensitive interventions targeting maternal-child health in low and middle-income nations. The findings may inform ongoing policy discussions to meet national and international nutrition goals, and can also serve as critical inputs to future cost-effectiveness analyses of programs to improve the well-being of children in resource-limited settings

REFERENCES

- Bhutta, Z.A., Das, J.K., Rizvi, A., Gaffey, M.F., Walker, N., Horton, S., Webb, P., Lartey, A., Black, R.E., Lancet Nutrition Interventions Review Group, Maternal and Child Nutrition Study Group, 2013. Evidence-based interventions for improvement of maternal and child nutrition: what can be done and at what cost? *Lancet* 382, 452–477.
- Black, R.E., Allen, L.H., Bhutta, Z.A., Caulfield, L.E., De Onis, M., Ezzati, M., Mathers, C., Rivera, J., Maternal, Group, C.U.S., others, 2008. Maternal and child undernutrition: global and regional exposures and health consequences. *The lancet* 371, 243–260.
- Development Initiatives, 2017. *Global Nutrition Report 2017: Nourishing the SDGs*. Bristol, UK: Development Initiatives.
- Dewey, K.G., Adu-Afarwah, S., 2008. Systematic review of the efficacy and effectiveness of complementary feeding interventions in developing countries. *Matern. Child. Nutr.* 4, 24–85.
- Every-Palmer, S., Howick, J., 2014. How evidence-based medicine is failing due to biased trials and selective publication: EBM fails due to biased trials and selective publication. *J. Eval. Clin. Pract.* 20, 908–914.
- Food and Agriculture Organization, World Health Organization, 2016. *United Nations Decade of Action on Nutrition: 2016-2025*.
- GBD 2016 Risk Factors Collaborators, 2017. Global, regional, and national comparative risk assessment of 84 behavioural, environmental and occupational, and metabolic risks or clusters of risks, 1990–2016: a systematic analysis for the Global Burden of Disease Study 2016. *Lancet* 390, 1345–1422.
- Global Nutrition and Policy Consortium, n.d. *The Global Dietary Database*.
- Haddad, L., Hawkes, C., Webb, P., Thomas, S., Beddington, J., Waage, J. Flynn, D., 2016. A new global research agenda for food. *Nature*, 540(7631), pp.30-32.
- Hoddinott, J., Alderman, H., Behrman, J.R., Haddad, L., Horton, S., 2013. The economic rationale for investing in stunting reduction. *Matern. Child. Nutr.* 9, 69–82.
- Holdsworth, M., Kruger, A., Nago, E., Lachat, C., Mamiro, P., Smit, K., Garimoi-Orach, C., Kameli, Y., Roberfroid, D., Kolsteren, P., 2015. African stakeholders' views of research options to improve nutritional status in sub-Saharan Africa. *Health Policy Plan.* 30, 863–874.
- Masters, W.A., Rosettie, K.L., Kranz, S., Pedersen, S.H., Webb, P., Danaei, G., Mozaffarian, D., on behalf of the Global Nutrition and Policy Consortium, 2017. Priority interventions to improve maternal and child diets in sub-Saharan Africa and South Asia. *Matern. Child Nutr.*, e12526.
- Randolph, T.F., Schelling, E., Grace, D., Nicholson, C.F., Leroy, J.L., Cole, D.C., Demment, M.W., Omore, A., Zinsstag, J., Ruel, M., 2007. Role of livestock in human nutrition and health for poverty reduction in developing countries. *J. Anim. Sci.* 85, 2788–2800.
- Ruel, M.T., Alderman, H., 2013. Nutrition-sensitive interventions and programmes: how can they help to accelerate progress in improving maternal and child nutrition? *The Lancet* 382, 536–551.
- Ruel, M.T., Alderman, H., Maternal and Child Nutrition Study Group, 2013. Nutrition-sensitive interventions and programmes: how can they help to accelerate

- progress in improving maternal and child nutrition? *Lancet Lond. Engl.* 382, 536–551.
- Smith, M.R., Micha, R., Golden, C.D., Mozaffarian, D., Myers, S.S., 2016. Global Expanded Nutrient Supply (GENUS) Model: A New Method for Estimating the Global Dietary Supply of Nutrients. *PloS One* 11, e0146976.
- The World Bank, 2017a. World Bank Country and Lending Groups. <https://datahelpdesk.worldbank.org/knowledgebase/articles/906519-world-bank-country-and-lending-groups>
- The World Bank, 2017b. World DataBank: World Development Indicators.
- United Nations, 2017. United Nations Population Division.
- United Nations, 2016. The Sustainable Development Goals. <http://www.sustainabledevelopment2015.org>.
- Victora, C.G., Barros, F.C., Assunção, M.C., Restrepo-Méndez, M.C., Matijasevich, A., Martorell, R., 2012. Scaling up maternal nutrition programs to improve birth outcomes: a review of implementation issues. *Food Nutr. Bull.* 33, S6–S26.
- Webb P. and E. Kennedy. 2014. Impacts of Agriculture on Nutrition: Nature of the Evidence and Research Gaps. *Food & Nutr. Bull.* 35 (1): 126-33.

Table 1. Analytical framework for estimating program costs and impacts

Costing Framework	
Component of costing framework	Description
Cost category and item description	Items are grouped into program cost categories, including: personnel (by level of salary range); real estate for office space and other needs; transportation costs; supplies, equipment, other resources; monitoring and evaluation as a percent of other program costs; and other costs or revenue. Separate lines within each category are used for individual items with differing prices or numbers of units.
Units of measure	Units of measure are explicitly listed, such as person-years for salaries, kilometers traveled for transport, and workshop days for attendee expenses.
Price per unit	Price per unit is calculated by converting local currency amounts to constant US dollars in PPP terms, so that costs are comparable across countries and over time.
Start-up costs	Calculated using the number of units and cost per unit (quantity X price) during the first year of the program.
Recurring costs	Calculated using the number of units and cost per unit (price X quantity) for each year after the first, using a standard inflation rate in PPP prices of 0.05.
Net present value	Calculated as the sum of all items across duration of each program, with a discount rate over time of 0.03.

Dietary impact framework¹			
Mechanism for impact	Description of impact mechanism	Main program parameters	Main behavioral parameter
Resource transfers	Transfer of resources to shift composition of diet	Number of targeted individuals, and value of resource transfer to them, as a percent of their total income	Income elasticity of demand for the targeted food item
Access changes	Changing food prices to alter purchasing behavior	Number of consumers affected, and percent change in their cost of acquisition of the targeted food item	Price elasticity of demand for the targeted food item
Preference change	Changing dietary preferences	Number of consumers affected by the program's behavior-change efforts	Change in quantity of nutrient consumed per recipient per day
Food transfers	Transfer of food items to increase intake of target nutrients	Number of recipients to whom food is transferred	Change in quantity of nutrient consumed per recipient per day

Abbreviations: PPP, Purchasing Power Parity

¹ Each program may aim to alter intake of more than one food, through more than one mechanism of impact as described by program parameters that describe its reach and delivery, and the resulting alteration of dietary intake depends on behavioral parameters obtained from the best available studies of similar changes in similar contexts, as specified in Table 5.

Table 2. Program elements by country

Country	Program name	Program description¹	Target population²	Dietary risk factor targeted⁴
Ethiopia	Conditional livestock transfer	Provides one dairy cow per target household, conditional on pregnant mother's ANC attendance.	Children under five in the PSNP with pregnant mothers	Cow's milk, zinc, vitamin A, animal protein
	Conditional poultry transfer	Provides 2 hens and 1 cock to recipient households conditional on men engaging in public works programs and women/ children attending ANC/child vaccination and health visits.	Children under five in the PSNP	Eggs, vitamin A, animal protein, zinc, iron
	Media & education campaign	A radio and education campaign that focuses on increasing intake of animal and plant-based protein, as well as meal frequency using radio segments nutrition messages delivered by religious leaders.	Children under five living in rural areas	Meat, milk, eggs, fish, plant protein sources, iron
	Educational entertainment	Peer-to-peer videos delivering nutrition messages, coupled with community discussions of prenatal nutrition.	National children under five	Eggs, vitamin A, animal protein, zinc, iron
	Complementary food production	Education to women on how to wash, dry, mill, and fortify grains with a micronutrient powder to produce complementary foods for their own use or to sell.	Children under five living in semi-urban areas	Grains, maize, sorghum, teff, wheat, barley, pulses, legumes, zinc, iron
Nigeria	Conditional cash transfer	Cash transfers to pregnant women conditional on ANC attendance by mother and family member, and delivery in health facility.	Children under five living in rural areas with pregnant mothers	Iron
	Food pricing program	A flat 10% tax on SSBs to fund FV subsidies for mothers and children.	National children under five	Fruits, vegetables, vitamin A
	Complementary food processing and sales	Teaching women to produce and sell affordable cereal-based CF mixed with powdered pulses and dried animal-based foods; coupled with nutrition education on complementary food.	Children 6-24 months in two low-income regions of Nigeria	Cereals, pulses, soy, fish, chicken, lentils, cowpeas, zinc, iron, animal protein, vitamin A

Table 2 (continued)

Country	Program name	Program description¹	Target population²	Dietary risk factor targeted⁴
Nigeria	Household animal & horticulture production	Provides seedlings, seeds, and chickens, as well as training on food and poultry production, to targeted households with an able body and plot of land with.	Children under five living in households in the poorest 40% of population	Fruits, vegetables, chicken, zinc, iron, animal protein, vitamin A
India	Complementary food processing	Provides a monthly ration of locally produced micronutrient sachets, coupled with education on how to add the sachets to complementary food.	Children 6-24 months in poorest 50% of population	Zinc, iron
	Diet diversity media campaign	Mass media radio campaign focusing on raising consumption of vitamin A-rich foods; coupled with community cooking demonstrations.	Children under five living in 1 district	Carrots, pumpkin, mango, vitamin A
	Home gardens	Establishes home gardens for households with agricultural or homestead land; provides seeds, supplies, and tools; coupled with education and resources for small livestock/poultry production.	Children under five living in rural households	Yellow/orange vegetables, dark green leafy vegetables, animal source foods, zinc, vitamin A, iron, animal protein

Abbreviations: PSNP, Productive Safety Net Program; ANC, antenatal care; ND, no data; SSB, sugar-sweetened beverage; FV, fruit and vegetable

¹Program descriptions are based on consensus formed by stakeholders at regional meetings in Nepal and Ethiopia.

²The target population is the population that each program's impact will be assessed in. Impact estimates are restricted to children under five to complement the current version of the model.

³In cases where regional experts did not specify the target population size, regional data sources such as census data, Demographic Health Surveys, and UN Population Division estimates, were used to approximate target population sizes.

⁴Targeted risk factors may be foods, or specific nutrients within foods (in bold text).

Table 3. Potential impacts of each program on dietary intake.¹

Country	Program name	Impact mechanism	Impacts on dietary intake per person reached, per day			
			Nutrient targeted	Change in intake (unit/day or %/day)	Disease(s) affected	Sources for behavioral response parameters
Ethiopia	Media and education campaign	Preference change	Iron (mg)	0.98	Anemia	de Pee et al.1998 Monterrosa et al. 2013
	Educational entertainment	Preference change	Vitamin A (RAE)	36.66	Mortality	Gandhi et al. 2007
	Conditional livestock transfer	Food transfer	Animal protein (g)	2.95	Stunting	Rawlins et al. 2014
			Zinc (mg)	0.30	Stunting, diarrhea	
	Conditional poultry transfer	Food transfer	Iron (mg)	0.41	Anemia	Ayele & Peacock 2003
			Animal protein (g)	2.20	Stunting	
Complementary food production	Food transfer	Zinc (mg)	0.20	Stunting, diarrhea	Ouedraogo et al., 2009 Roche et al. 2015	
		Iron (mg)	0.30	Anemia		
		Zinc (mg)	7.40	Diarrhea, stunting		
Nigeria	Complementary food processing and sales	Food transfer	Vitamin A (RAE)	26.43	Mortality	Lartey et al. 1999
			Animal protein (g)	20.00	Stunting	
			Zinc (mg)	2.43	Stunting, diarrhea	
			Iron (mg)	7.21	Anemia	
	Household animal & horticulture production	Food transfer	Vitamin A (RAE)	335.14	Mortality	Faber et al. 2001 Sonaiya 2009
			Animal protein (g)	1.03	Stunting	
			Zinc (mg)	0.11	Diarrhea, stunting	
			Iron (mg)	0.15	Anemia	

Table 3. (Continued)

Country	Program name	Impact mechanism	Impacts on dietary intake per person reached, per day			Sources for behavioral response parameters
			Nutrient targeted	Change in intake (unit/day or %/day)	Disease(s) affected	
	Conditional cash transfer	Resource transfer	Iron (mg)	19%	Anemia	Ulimwengu et al. 2012 Ecker and Qaim 2010
	Food pricing program	Access change	Vitamin A (RAE)	17	Mortality	Ghana Ministry of Food and Agriculture, Directorate for Statistics, Research and Information (2016); USDA National Nutrient Database for Standard Reference (2016)
India	Complementary food processing	Direct transfer	Zinc (mg)	3.34	Stunting, diarrhea Anemia	Hirve et al. 2013
			Iron (mg)	8.14		
	Home gardens	Food transfer	Vitamin A (RAE)	66.50	Mortality	Talukder et al. 2010 Talukder et al. 2004 Chakravarty 2000
			Animal protein (g)	1.04	Stunting	
			Zinc (mg)	0.22	Stunting, diarrhea Anemia	
		Iron (mg)	1.20			
	Diet diversity media campaign	Preference change	Vitamin A (RAE)	27.95	Vitamin A	de Pee et al.1998 Monterrosa et al. 2013

¹ Program impacts on dietary intake were estimated from outcome and impact evaluations found through a comprehensive literature search. For programs that targeted multiple nutrients, multiple impact sources were chosen as necessary to produce impact estimates for all target nutrients. For studies that reported the effects of programs/interventions on food intake rather than nutrient intake, local food composition tables were used to convert food intakes into nutrient intakes.

Table 4. Price per unit for selected resources used in multiple programs

Country	Item	Unit	Mean¹ (USD)	Minimum² (USD)	Maximum³ (USD)
Ethiopia	Senior professional	Per year	45,000	40,000	60,000
	Professional	Per year	7,800	6,000	9,600
	Skilled personnel – tier 1	Per year	4,017	1,000	6,000
	Skilled personnel – tier 2	Per year	14,600	10,000	18,000
	Unskilled personnel	Per year	4,100	1,200	7,000
	Support for volunteers		140	20	200
	Office space	Per office	2,750	500	5,000
	Transportation	Per km	0.46	0.28	0.56
	Transportation	Per year	1,708	1,250	2,500
	Micronutrient powder ⁵	Per kg	12.98	NA	NA
	Annual meeting ⁵	Per workshop	50,000	NA	NA
	Mature cow ⁵	Purchase value	450	NA	NA
	Radio production and distribution ⁵	Consulting contract	100,000	NA	NA
Nigeria	Senior professional	Per year	24,000	18,000	30,000
	Senior administrator – international ⁵	Per year	141,176	NA	NA
	Professional (part or full-time)	Per year	7,465	2,400	18,000
	Skilled personnel	Per year	8,300	1,500	10,000
	Unskilled personnel ⁴	Per year	1,000	1,000	1,000
	Support for volunteers		306	20	800
	Office space	Per year	3,000	1,000	5,000
	Vehicles	Per unit	9,093	75	30,000
	Chickens ⁵	Per unit	4.6	NA	NA
	Cash transfer ⁵	Per recipient	315	NA	NA
	Tree seedlings ⁵	Per unit	1.6	NA	NA
	Vegetable seeds ⁵	Per unit	1	NA	NA

Table 4. (Continued)

Country	Item	Unit	Mean ¹ (USD)	Minimum ² (USD)	Maximum ³ (USD)
India	Senior professional	Per year	45,031	40,000	46,729
	Senior administrator - international ⁵	Per year	141,176	NA	NA
	Professional (part or full-time)	Per year	11,916	5,000	30,000
	Unskilled personnel	Per year	3,637	1,800	5,000
	Office space	Per year	6,000	5,000	7,000
	Micronutrient sachets ⁵	Per sachet	0.02	NA	NA
	Small greenhouse ⁵	Per unit	150	NA	NA
	Seeds, compost fertilizers, and supplies ⁵	Per unit	50	NA	NA
	Cost of airing radio program ⁵	Consulting contract	150,000	NA	NA
	Production of television announcements ⁵	Consulting contract	200,000	NA	NA
Food demonstration supplies ⁵	Per month	25	NA	NA	

Source: Costs for each program estimated by workshop participants and project staff were subsequently cross-validated against actual program budgets in the field and against program costing literature.

¹ For items that were only reported once within each country across multiple programs, mean costs are equivalent to the single reported cost. In cases where items were reported multiple times across program budgets within a given country, mean costs are the average cost for that item.

²The minimum cost of a single item within each category as specified by workshop participant; reported only if an item appears in multiple program budgets within each country.

³The maximum cost of a single item within each category as specified by the workshop participants; reported only if an item appears in multiple program budgets within each country.

⁴Item reported more than once across program budgets, but the cost was the same in each budget for the given country.

⁵This item was only present in one program budget for the given country, and therefore a minimum and maximum cost are not reported; however, items that appeared once were cross-validated with other existing program budgets, costing literature, and expert project staff.

Table 5. Duration, size of target population, and total costs per child targeted by each program.¹

Country	Program name	Length of program (yrs)	Number of children targeted ²	Start-up cost per child targeted ⁴ (USD)	Recurring cost per child targeted ⁵ (USD/yr)	Discounted NPV per child targeted (USD) ⁶
Ethiopia	Conditional livestock transfer	5	941,200	522	552	2,650
	Conditional poultry transfer	5	1,568,600 ³	141	147	709
	Media & education campaign	3	7,848,700 ³	0.2	0.2	0.6
	Educational entertainment	5	14,600,000	6.48	5.59	28
	Complementary food production	5	1,449,000	1.8	1.9	9.1
Nigeria	Conditional cash transfer	5	21,953,300	380	399	1,919
	Food pricing program	5	18,043,200 ³	0.92	0.95	2.62
	Complementary food processing and sales	5	360,000	34	35	169
	Household animal & horticulture production	5	6,500,000	203	214	1,026
India	Complementary food processing	5	114,123,000	7.75	7.67	37
	Diet diversity media campaign	5	129,600	9.06	4.7	27
	Home gardens	5	83,195,600	118	121	586

Abbreviations: NPV, net present value; SSB, sugar sweetened beverage

¹ All past values are adjusted to USD using 2015 PPP (Purchasing Power Parity) exchange rates for each year from World Bank, World Development Indicators.

²The size of the targeted population was calculated using information on target populations that was collected in program descriptions obtained at the regional meetings in combination with census data or population estimates and demographic data for each country.

³ Sources that were used to determine the impact of each program on dietary intake were also used to estimate the size of the reached population, when possible, based on estimates of program coverage or uptake. For example, if an impact source estimated program coverage to be 50%, the target population was adjusted accordingly to produce an estimate of the reached population. In cases where estimates of program reach were not available, the target population was equal to the reached population.

⁴Refers to all costs incurred in the first 12 months of the program.

⁵All costs pertaining to the program after its first year of implementation; an inflation rate of 0.05 applies to every year of the program beyond the “start-up” year until the program’s conclusion.

⁶Sum of start-up and recurring costs over the length of the program using an inflation rate of 0.05 and a discount rate of 0.03 over the duration of the program. This is not an estimate of cost-effectiveness and should be considered in the context of health benefits along with program specific measures.